

# Vote 1

## Office of the Premier

**Table 1.1: Summary of departmental allocation**

R' 000	2009/10 To be appropriated	2010/11	2011/12
<b>MTEF allocations</b>	<b>400 930</b>	<b>430 871</b>	<b>456 709</b>
<b>of which</b>			
<i>Current payments</i>	301 313	326 074	346 987
<i>Transfers and subsidies</i>	83 133	87 456	91 566
<i>Payments for capital assets</i>	16 484	17 341	18 156
<b>Statutory Amount</b>	<b>1 613</b>	<b>1 718</b>	<b>1 816</b>
Political Office Bearer	<b>Honourable Premier</b>		
Administering Department	<b>Office of the Premier</b>		
Accounting Officer	<b>Director General</b>		

## 1. Overview

### 1.1 Vision

The leader in excellence at the centre of a coherent, pro poor Provincial Administration.

### 1.2 Mission

Ensuring responsive, integrated and sustainable service delivery to all in the Eastern Cape through strategic leadership, critical interventions and co-ordinated effective provincial governance.

In line with the objectives of the Provincial Growth and Development Plan (PGDP) 2004-2014 the following are the key strategic goals of the Office of the Premier:

- To ensure ongoing transformation of institutional capacity to improve provincial administrative efficiency and effectiveness
- To establish and manage the Office of the Premier as a learning and best practice organisation.
- To facilitate, sound, effective appropriate and integrated provincial policies, strategies and planning and evaluate the impact thereof.
- To improve the effectiveness and efficiency of cooperative governance.
- To meet the communication and information needs of government and the people of the Eastern Cape province
- To provide effective and efficient support and services to the Provincial Executive Council, the Premier, the Director General, and the Provincial Administration

### 1.3 Core functions and responsibilities

To ensure effective and efficient governance in the Province of the Eastern Cape through coordination of management communication services, Legal Services, policy and strategic development.

## **1.4 Main services**

The Office of the Premier ensures that:

- The Constitution, national and provincial laws, rules and regulations as well as policies are faithfully and effectively executed
- Provincial leadership and interdepartmental co-ordination is effective
- Relations with other spheres of government are sound
- It strives to be an exemplary and effective centre of administration.

## **1.5 Acts, rules and regulations**

The key legislative mandates of the Department are summarized below:

- Constitution of the Republic of South Africa
- Public Service Act, 1994 as amended
- Employment Equity Act, 1998
- Electronic Communications and Transactions Act, 2002
- Skills Levy Act, 1998
- Skills Development Act, 1998
- State Information Technology Agency Act, 1999
- Annual Division of Revenue Act
- Occupational Health and Safety Act, 1993
- Basic Conditions of Employment Act, 1997
- Borrowing Powers of Provincial Government Act, 1996
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000
- Public Finance Management Act, 1999 as amended
- Labour Relations Act, 1995 as amended
- Public Service Regulation, 2001
- Promotion of Access to Information Act, 2000

## **2. Review of the current financial year (2008/09)**

The office of the Premier embarked on the following initiatives:

### **Development of ICT Strategy**

The ICT Strategy has been developed and is in place. Through implementation of this strategy the Department will be able to improve connectivity in outlying areas. The ICT Strategy has been created for the period 2008 – 2014 to coincide with that of the PGDP.

The programmes identified in the ICT Strategy aim to bridge the digital divide among citizens; to use ICT as the enabling foundation for Provincial industries; to support the ambitious targets for

improving literacy and computer literacy in the Province; and to support the economic growth of the Eastern Cape as a whole.

### **Regularize employment and KPA's at designated levels**

The Hands on support Programme on PMDS is in phase 1. Five departments have been selected on which this programme will focus on for this financial year. The remaining departments will be included in the coming year due to financial and human capacity constraints in the current year.

### **Resolve organizational issues of skills development**

The transversal training programme facilitated through PFSA/TTMA continues to support the province in addressing issues of organizational skills that are lacking in some areas. In addition to this the Leadership programme has been endorsed by top management and should move forward in the coming financial year.

## **3. Outlook for the coming financial year (2009/10)**

The 24 Priorities of Government continue to guide and underline the budget of the Department. In entering the new term of government it is imperative that service delivery is stepped up and escalated in all areas. The initiatives of the past year of government have served as a solid platform on which to build upon hence the focus remains on the following:

### **Speed up interventions to provide cheap ICT platforms**

A Provincial ICT Strategy has been developed, to enable the Province to lay the foundation for improved service delivery, especially to rural communities and will provide a clear strategic intent for ICT development within the Province. More specifically, the ICT strategy is intended to:

- Expand connectivity to the Province
- Advance the ICT skills of citizens, with a particular focus on SMMEs, youth and graduates
- Improve ICT Governance, transparency and accountability
- Streamline and automate key business processes
- Integrate ICT platforms in order to provide business intelligence and decision-support
- Support preparations for the FIFA 2010 Soccer World Cup
- Enhance our service delivery capability.

### **Resolve organizational issues of skills development**

The PMDS hands on support programme will continue into phase 2 in this financial year. The remaining departments that were excluded in phase 1 will be incorporated in phase 2.

### **Regularize employment and KPA's at designated levels**

Continuous building of capacity across all departments to continue in line with the recruitment drive strategy of the Province. The PMDS, as a tool used by government to monitor and assess

performance of employees, to be full complied with and implemented across all departments with a specific focus on key positions.

### Ensure integrated planning across all spheres

Coordination of efforts by Office of the Premier and Provincial Treasury to be strengthened through cluster work to ensure that there is better alignment of plans across all spheres of government. The monitoring and evaluation systems to be reviewed and assessed to determine their ability to assist government to measure its performance based on reliable data and information collected.

The OTP will capacitate itself to be positioned to effectively and efficiently play its role of monitoring, coordinating and evaluating the performance and success of the Province.

## 4. Receipts and financing

### 4.1 Summary of receipts

**Table 1.2: Summary of receipts:**

**Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Treasury funding</b>										
Equitable share	253 011	285 838	323 156	382 639	385 737	384 453	<b>400 494</b>	430 415	456 230	4.17
Conditional grants										
Financing										
<b>Total Treasury funding</b>	<b>253 011</b>	<b>285 838</b>	<b>323 156</b>	<b>382 639</b>	<b>385 737</b>	<b>384 453</b>	<b>400 494</b>	<b>430 415</b>	<b>456 230</b>	<b>4.17</b>
<b>Departmental receipts</b>										
Tax receipts										
Sales of goods and services other than capital assets	90	101	88	125	125	22	<b>131</b>	137	146	<b>495.45</b>
Interest, dividends and rent on	21	21	4	289	289	1	<b>302</b>	316	330	<b>30 100.00</b>
Sales of capital assets	200									
Financial transactions in assets and liabilities	107	44	17	3	3		<b>3</b>	3	3	
<b>Total departmental receipts</b>	<b>418</b>	<b>166</b>	<b>109</b>	<b>417</b>	<b>417</b>	<b>23</b>	<b>436</b>	<b>456</b>	<b>479</b>	<b>1 795.65</b>
<b>Total receipts</b>	<b>253 429</b>	<b>286 004</b>	<b>323 265</b>	<b>383 056</b>	<b>386 154</b>	<b>384 476</b>	<b>400 930</b>	<b>430 871</b>	<b>456 709</b>	<b>4.28</b>

Table 1.2 shows the summary of receipts for the Office of the Premier. The main source of funding for the department is equitable share. Funding to the department increased moderately in the past years. In the 2009/10 financial year, it will increase by 4.2 per cent. from a 2008/09 revised estimate of R384.476 to R400.930 million.

### 4.2 Departmental receipts collection

The Department generates revenue from the sale of government gazettes, interest received on debts collected, collection of debts and commission on salary stop orders.

## 5. Payment summary

### 5.1 Key assumptions

- Adequate allocation has been made for the funding of vacant posts in the department.
- Provisions for improvement of conditions of service are made on the assumption that the increase will be at a maximum rate of 5.5%.
- Transfer payments to be aligned to the programme similar to the line function of the department and to the existing public entity.
- Assumptions for inflation related items were based on CPIX projections.
- Estimate of basic administrative expenditure for new functions.

### 5.2 Programme summary

**Table 1.3: Summary of payments and estimates**  
**Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
1. Administration	50,811	53,314	65,831	69,631	76,408	75,731	<b>79,603</b>	84,476	89,862	5.11
2. Institution Building And Transformation	142,528	157,693	161,389	189,226	186,217	190,355	<b>200,798</b>	217,954	230,713	5.49
3. Policy And Governance	60 090	74 997	96 045	124 199	123 529	118 390	<b>120 529</b>	128 441	136 134	1.81
<b>Total payments and estimates</b>	<b>253 429</b>	<b>286 004</b>	<b>323 265</b>	<b>383 056</b>	<b>386 154</b>	<b>384 476</b>	<b>400 930</b>	<b>430 871</b>	<b>456 709</b>	<b>4.28</b>

Table 1.3 shows the summary of payments and estimates for the Office of the Premier for the 2009/10 MTEF. As depicted in the table, the 2009/10 budget reflects an increase of R14.8 million (4.28%) compared to the adjusted budget in 2008/09. Expenditure by programme 1 and programme 2 are projected to increase slightly by 5.1 per cent and 5.5 per cent respectively, while programme 3 projects a minor increase of 1.8 per cent. The increases are mainly to fund improvement of condition of services (ICS) and inflation adjustments.

### 5.3 Summary of economic classification

**Table 1.4: Summary of provincial payments and estimates by economic classification**

**Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Current payments</b>	<b>178 150</b>	<b>208 476</b>	<b>235 693</b>	<b>286 583</b>	<b>289 578</b>	<b>287 875</b>	<b>301 313</b>	<b>326 074</b>	<b>346 987</b>	<b>4.67</b>
Compensation of employees	67 982	83 434	96 410	104 482	118 708	120 992	<b>126 425</b>	134 390	142 050	4.49
Goods and services	110 168	125 042	139 283	182 101	170 870	166 883	<b>174 888</b>	191 684	204 937	4.80
<b>Transfers and subsidies to</b>	<b>58 537</b>	<b>63 594</b>	<b>74 353</b>	<b>79 174</b>	<b>80 277</b>	<b>80 348</b>	<b>83 133</b>	<b>87 456</b>	<b>91 566</b>	<b>3.47</b>
Provinces and municipalities	216	61	8							
Departmental agencies and accounts	41 819	46 842	53 531	59 707	60 487	60 487	<b>62 693</b>	65 953	69 052	3.65
Universities and technikons	12 600	13 000	14 720	15 907	15 907	15 907	<b>16 702</b>	17 571	18 397	5.00
Public corporations and private enterprises	3 300	3 000	5 800	3 560	3 560	3 560	<b>3 738</b>	3 932	4 117	5.00
Households	602	691	294		323	394				(100.00)
<b>Payments for capital assets</b>	<b>16 742</b>	<b>13 934</b>	<b>13 219</b>	<b>17 299</b>	<b>16 299</b>	<b>16 253</b>	<b>16 484</b>	<b>17 341</b>	<b>18 156</b>	<b>1.42</b>
Machinery and equipment	15 947	10 634	12 805	17 299	16 299	14 153	<b>14 366</b>	15 107	15 800	1.50
Software and other intangible assets	795	3 300	414			2 100	<b>2 118</b>	2 234	2 356	0.86
<b>Total economic classification</b>	<b>253 429</b>	<b>286 004</b>	<b>323 265</b>	<b>383 056</b>	<b>386 154</b>	<b>384 476</b>	<b>400 930</b>	<b>430 871</b>	<b>456 709</b>	<b>4.28</b>

Table 1.4 shows the summary of payments and estimates for the OTP by economic classification for the 2009/10 MTEF. The SCOA items shown above show a normal increase.

### 5.4 Transfers

#### 5.4.1 Transfers to public entities

**Table 1.5: Summary of departmental transfers to public entities**

**Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
ECSECC	24 800	26 342	32 416	36 902	36 902	36 902	<b>38 748</b>	40 763	42 678	5.00
EC Appropriate Tech Unit	7 719	10 500	11 327	12 218	12 218	12 218	<b>12 829</b>	13 496	14 130	5.00
EC Youth Commission	9 300	10 000	9 788	10 587	11 367	11 367	<b>11 116</b>	11 694	12 244	( 2.21)
<b>Total transfers to public entities</b>	<b>41 819</b>	<b>46 842</b>	<b>53 531</b>	<b>59 707</b>	<b>60 487</b>	<b>60 487</b>	<b>62 693</b>	<b>65 953</b>	<b>69 052</b>	<b>3.65</b>

The following public entities are under the supervision of the department:

- Eastern Cape Socio Economic and Consultative Council (ECSECC)
- Eastern Cape Appropriate Technology Unit (ECATU); and
- Eastern Cape Youth Commission (ECYC).

## ECSECC

The main objectives of ECSECC is to advise and assist provincial government achieve an integrated development strategy for the province and its constituent regions, in order to address the economic development of the province in terms of the RDP, and in particular the needs of deprived communities and underdeveloped areas.

## ECATU

The main objectives of ECATU are to support government policy objectives in the area of poverty eradication and rural development by planning, financing and carrying out projects relating to appropriate technology in all development fields in the province.

## ECYC

The main activities of the Commission are to facilitate integration and mainstreaming of youth development interventions, by governmental and non-governmental agencies, aimed at addressing the political, social and economic situation of the youth through appropriate policy development, planning, co-ordination, monitoring and evaluation of implementation mechanisms and their impact.

### 5.4.2 Transfers to local government

**Table 1.6: Summary of departmental transfers to local government by category**  
**Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
Category A										
Category B										
Category C	216	61	8							
Unallocated										
<b>Total transfers to local government</b>	<b>216</b>	<b>61</b>	<b>8</b>							

## 6. Programme description

The services rendered by this department are categorised under three programmes for the current MTEF, which conform to the generic budget structure for all provincial Offices of the Premier. The detailed payments and estimates for each programme in terms of economic classification are detailed in the Annexure.

## 6.1 Programme 1: Administration

### Objective

The purpose of this programme is to provide an efficient and effective administrative support to the department as a whole in the achievement of its mandate. It is made up of six sub-programmes with the following objectives:

- Through the DDG's office effective and efficient internal support is provided that facilitates the achievement of the mandate of the OTP and to manage and provide strategic leadership to the branch.
- Provide political and administrative support to the Premier.
- Enable the successful co-ordination and strategic management of the provincial Administration and of the Office of the Premier.
- Provide administrative and secretariat support to the Executive Council, Cabinet committees and top management.
- The management of human resources and the rendering of office support services to the department.
- Rendering efficient departmental financial management services by providing budget and cash flow management services, ensuring proper control over voted funds and maintenance of financial systems as well as proper record keeping. Provide the department with demand, acquisition and logistics support in respect of the procurement of goods and services required to achieve the department's goals and objectives. Furthermore, it outlines the minimum requirements for policy development and procedures for risk management within the department in order to ensure an effective and value-adding risk management process and addresses the risks identified.

**Table 1.7: Summary of payments and estimates: Programme 1 – Administration**

**Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
1. Deputy Director General	-	-	34	2,417	2,417	1,868	<b>2,250</b>	2,387	2,422	20.45
2. Premier's Core Staff	14,224	14,853	19,526	17,264	17,635	17,060	<b>18,587</b>	19,621	21,067	8.95
3. Director General's Office	3 012	3 060	3 507	3 954	4 381	4 055	<b>4 333</b>	4 603	4 841	6.86
4. Cabinet Secretariat	1 752	2 498	3 189	3 007	3 762	3 696	<b>3 981</b>	4 211	4 426	7.71
5. Internal Human Resources Management	15 885	20 490	21 398	20 785	24 993	26 863	<b>26 234</b>	27 883	30 024	(2.34)
6. Financial, SCM & Risk Management	15 938	12 413	18 177	22 204	23 220	22 189	<b>24 218</b>	25 771	27 082	9.14
<b>Total payments and estimates</b>	<b>50 811</b>	<b>53 314</b>	<b>65 831</b>	<b>69 631</b>	<b>76 408</b>	<b>75 731</b>	<b>79 603</b>	<b>84 476</b>	<b>89 862</b>	<b>5.11</b>

Table 1.7 shows the summary of payments and estimates for programme 1 per sub-programme. Expenditure by the programme increased from R50 million in the 2005/06 financial year to R75.7 million in 2008/09. In 2009/10 expenditure is forecast to increase by 5.1 per cent. The increase in this programme is attributed to sub-programmes Deputy Director-General, Premier's Core Staff, Director Generals Office, Cabinet Secretariat and Finance, SCM and Risk Management by 20.45 per cent, 8.95 per cent, 6.86 per cent, 7.71 per cent and 9.14 per cent respectively, Internal Human Resource Management decreases by 2.34 per cent when compared to the revised estimates.



**Table 1.8: Summary of payments and estimates by economic classification: Programme 1 – Administration****Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Current payments</b>	<b>46 292</b>	<b>49 896</b>	<b>58 814</b>	<b>63 950</b>	<b>70 912</b>	<b>70 781</b>	<b>74 242</b>	<b>78 837</b>	<b>83 958</b>	<b>4.89</b>
Compensation of employees	32 675	35 558	37 496	43 627	49 109	51 178	52 301	55 596	58 765	2.19
Goods and services	13 617	14 338	21 318	20 323	21 803	19 603	21 941	23 241	25 193	11.93
<b>Transfers and subsidies to</b>	<b>3 597</b>	<b>3 041</b>	<b>6 025</b>	<b>3 560</b>	<b>3 875</b>	<b>3 601</b>	<b>3 738</b>	<b>3 932</b>	<b>4 117</b>	<b>3.80</b>
Provinces and municipalities	109	27	8							
Public corporations and private enterprises	3 300	3 000	5 800	3 560	3 560	3 560	3 738	3 932	4 117	5.00
Households	188	14	217		315	41				(100.00)
<b>Payments for capital assets</b>	<b>922</b>	<b>377</b>	<b>992</b>	<b>2 121</b>	<b>1 621</b>	<b>1 349</b>	<b>1 623</b>	<b>1 707</b>	<b>1 787</b>	<b>20.31</b>
Machinery and equipment	922	377	992	2 121	1 621	1 349	1 623	1 707	1 787	20.31
<b>Total economic classification</b>	<b>50 811</b>	<b>53 314</b>	<b>65 831</b>	<b>69 631</b>	<b>76 408</b>	<b>75 731</b>	<b>79 603</b>	<b>84 476</b>	<b>89 862</b>	<b>5.11</b>

Table 1.8 above shows the summary of payments and estimates for programme 1 per economic classification. Overall, current payments increases by 4.9 per cent from the revised estimate for 2008/09, with compensation of employees only increasing by 2.2 per cent due to once-off payments in 2008/09 to address backlogs which related to performance bonuses and pay progressions as well as overtime worked in the previous year, while goods and services expenditure increased by 11.9 per cent due to the establishment of the wellness unit and expenditure for resourcing the risk management unit and adequate provision for audit services. Transfer payments to public entities grow on average by 5 per cent, with capital expenditure showing the highest rate of increase at 20.3 per cent to provide for furniture and equipment for new offices to be occupied by some of the staff in programme 3. The spending pattern over the rest of the MTEF period remains constant with a moderate annual increase.

**Service delivery measures**

Output Type	Performance measures	Estimated Annual Targets	
		2008/2009	2009/2010
<b>Programme 1: Administration</b>			
An effective human resource management provisioning and support rendered in OTP in line with Public Service Legislation	% of advertised posts filled within a period of 3 months	80%	85%
Effective Human Resource management practices in line with organisational development and transformation policies	% of PMDS cycle fully implemented	85%	90%
Budget is formulated in accordance with National, Provincial and statutory reporting requirements and is linked to the departmental strategic goals	% under-spending on allocated budget of OTP	2%	2%

## 6.2 Programme 2: Institution Building and Transformation

### Objective

Institutional Building and Transformation is charged with the transformation of institutional capacity to improve provincial administration efficiency in running the government business. It is made up of six sub-programmes with the following objectives:

- *The Office of the DDG* is responsible for the effective and efficient management of the Institutional Building and Transformation branch. In addition to that, it oversees certain specific projects which are supported mainly by donors.
- *Transversal Organisational Development and Consultancy Services (TODCOS)*: The sub-programme's main role is to provide strategic direction while also rendering consultancy and specialist services to provincial departments on matters related to organisational development and human resource management. Services include development and implementation of human resource management policies and strategies leading to institution building and sound employment practices, research and implementing change management programmes that lead to public sector transformation; monitoring and evaluating implementation and impact of organizational development and human resource policies and strategies.
- *Shared Legal Services* provides transversal internal legal consultancy services to the provincial government and its constituent departments. The top management component of the service is centrally housed in new premises in King William's Town with its legal professionals deployed at service stations within our client departments.
- *Communication services*: Meeting the communication and information needs of government and the people to ensure a better life for all, by ensuring that:
  - The voice of provincial Government is heard in a coherent and co-ordinated manner;
  - Government's reputation is properly managed;
  - Interactive communications between provincial government and the public is promoted;
  - We lead the campaign to market the province as a compelling place to live, work, invest and play beyond 2010; and
  - There is compliance with the provincial government's corporate identity.
- *ICT management*: To facilitate the creation of the Eastern Cape as an information society, through maximising the correct implementation of Information Communication Technologies and information to improve the levels and quality of service delivery by the provincial Administration and departments to the citizens of our province.
- *Anti-corruption and Provincial Security* is charged with the development of provincial security and anti-corruption policies and coordination of its implementation.

**Table 1.9: Summary of payments and estimates: Programme 2 – Institution Building and Transformation  
Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
1. Deputy Director General- IBT	1,760	2,259	1,728	2,660	1,876	1,045	2,034	2,162	2,271	94.64
2. Transversal Organisational Development and Consultancy Services (TODCOS)	45,382	52,980	56,745	66,931	64,030	64,974	65,969	70,559	74,942	1.53
3. Shared Legal Services	16 101	20 445	18 060	16 767	16 567	16 870	17 566	18 634	19 626	4.13
4. Communication Services	8 364	14 619	19 251	27 726	28 971	28 350	34 208	41 257	43 006	20.66
5. Information Communication Technology Management	68 677	64 142	61 848	71 940	70 859	75 085	76 774	80 847	86 138	2.25
6. Anti-Corruption and Provincial Security	2 244	3 248	3 757	3 202	3 914	4 031	4 247	4 495	4 730	5.36
<b>Total payments and estimates</b>	<b>142 528</b>	<b>157 693</b>	<b>161 389</b>	<b>189 226</b>	<b>186 217</b>	<b>190 355</b>	<b>200 798</b>	<b>217 954</b>	<b>230 713</b>	<b>5.49</b>

Table 1.9 above shows the summary of payments and estimates for the 2009/10 MTEF for Programme 2 per sub - programme. Expenditure for the programme increased from R142.5 million in 2005/06 to R190.3 million in 2008/09. In 2009/10 expenditure is forecast to increase by 5.5 per cent. The growth is attributed to the Deputy Director General (94.64%) and Communication Services (20.66%), notably growing by R989 thousand and R5.9 million respectively to aid the implementation of the provinces communications and branding strategies.

**Table 10: Summary of provincial payments and estimates by economic classification: Programme 2 – Institution Building  
Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Current payments</b>	<b>114 152</b>	<b>130 882</b>	<b>134 922</b>	<b>158 141</b>	<b>157 624</b>	<b>160 838</b>	<b>169 235</b>	<b>184 749</b>	<b>195 947</b>	<b>5.22</b>
Compensation of employees	27 618	35 205	42 248	44 567	49 408	49 684	52 621	55 936	59 124	5.91
Goods and services	86 534	95 677	92 674	113 574	108 216	111 154	116 614	128 813	136 823	4.91
<b>Transfers and subsidies to</b>	<b>12 884</b>	<b>13 701</b>	<b>14 794</b>	<b>15 907</b>	<b>15 915</b>	<b>16 260</b>	<b>16 702</b>	<b>17 571</b>	<b>18 397</b>	<b>2.72</b>
Provinces and municipalities	83	24								
Universities and technikons	12 600	13 000	14 720	15 907	15 907	15 907	16 702	17 571	18 397	5.00
Households	201	677	74		8	353				(100.00)
<b>Payments for capital assets</b>	<b>15 492</b>	<b>13 110</b>	<b>11 673</b>	<b>15 178</b>	<b>12 678</b>	<b>13 257</b>	<b>14 861</b>	<b>15 634</b>	<b>16 369</b>	<b>12.10</b>
Machinery and equipment	14 697	9 810	11 259	15 178	12 678	11 249	12 743	13 400	14 013	13.28
Software and other intangible assets	795	3 300	414			2 008	2 118	2 234	2 356	5.48
<b>Total economic classification</b>	<b>142 528</b>	<b>157 693</b>	<b>161 389</b>	<b>189 226</b>	<b>186 217</b>	<b>190 355</b>	<b>200 798</b>	<b>217 954</b>	<b>230 713</b>	<b>5.49</b>

Table 1.10 above illustrates payments and budget by economic classification. The budget over the MTEF period remains relatively stable with a moderate annual increase of 5 per cent. The main cost driver is Machinery and Equipment with an increase of 13.3 per cent compared to the 2008/09 revised estimates. This is in line with the departments objective of improving ICT management and connectivity.

## Service delivery measures

Output Type	Performance measures	Estimated Annual Targets	
		2008/2009	2009/2010
<b>Programme 2: Institution Building and Transformation</b>			
Institutional Capacity that matches the organisations needs of the EC provincial government in place by 2010	Level of establishment and rollout of the Management and Leadership Centre and programmes, including Competency Assessments, Coaching and Mentoring, Khaedu, Leadership and Transformation series for SMS	-	90 SMS
Training of client departments on constitutional legislation	% of client departments trained in constitutional legislation	11 Departments	11 Departments
Facilitate maximum adherence to court orders at all times	% reduction in the incidence of contempt of court proceedings in the Departments Health and Education	10%	10%
Ensure a high level of public participation in government programmes such as Imbizo, EXCO Outreach and institutionalised national days at all times	Number of people who participate in government outreach programmes and institutionalised days	10,000 people per event	10,000 people per event

### 6.3 Programme 3: Policy and Governance

#### Objective

This programme aims to facilitate and co-ordinate integrated provincial policies and planning and evaluate the impact thereof. For this, the programme consists of the following sub-programmes:

- *Deputy Director General* is responsible for the leading, management, administration and overall efficiency and effectiveness of the programme.
- *Provincial Policy and Planning & Monitoring and Evaluation* seeks to lead, maintain and ensure the ongoing utilisation of effective policy and strategic planning and to improve the performance of Government and its service delivery, particularly to poor and vulnerable groups in the Eastern Cape. It also leads, facilitates, maintains and ensures the ongoing utilisation of effective monitoring and evaluation to improve the performance of Government and service delivery.
- *Inter-governmental relations* ensure that our continental, international and provincial inter-governmental relations systems are geared to the creation of a climate suitable for co-operative governance and maximum service delivery.
- *Special Programmes* facilitate, monitor and evaluate mainstreaming of gender, disability, children and elderly person's rights into departmental programmes by ensuring awareness raising and confidence building among women, the disabled, youth, children and the elderly.
- Currently, a key thrust of the *Premier's Priority Programmes* is planning and facilitating the implementation of projects related to the African Peer Review Mechanism (APRM) and the involvement of community development Workers (CDWs) in the implementation of the programme of action (POA).

**Table 1.11: Summary of payments and estimates: Programme 3 – Policy and Governance****Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
1. Deputy Director General-P&G	759	3,080	2,885	1,860	1,874	2,070	1,982	2,098	2,205	(4.25)
2. Provincial Policy Planning, Monitoring & Evaluation	50,956	61,917	80,235	95,414	95,336	91,562	99,182	105,927	111,875	8.32
3. Inter-Governmental Relations	3 078	3 612	3 866	4 022	5 416	6 137	5 730	6 069	7 062	(6.63)
4. Special Programmes	5 297	6 388	5 689	8 482	8 482	7 725	9 007	9 502	9 948	16.60
5. Premier's Priority Programmes			3 370	14 421	12 421	10 896	4 628	4 845	5 044	(57.53)
<b>Total payments and estimates</b>	<b>60 090</b>	<b>74 997</b>	<b>96 045</b>	<b>124 199</b>	<b>123 529</b>	<b>118 390</b>	<b>120 529</b>	<b>128 441</b>	<b>136 134</b>	<b>1.81</b>

Table 1.11 above presents payments and budget per sub-programme. The programme shows a slight increase of 1.8 per cent. The biggest share of the programme goes to Provincial Policy Management and Special Programmes while other programmes experience a negative growth. The decrease of 57.5 per cent in the Premier's Priority Programmes is related to the once-off establishment costs for ASGISA allocated to the department in 2008/09 but is not continued in the MTEF period.

**Table 1.12: Summary of payments and estimates by economic classification: Programme 3 – Policy and Governance****Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Current payments</b>	<b>17 706</b>	<b>27 698</b>	<b>41 957</b>	<b>64 492</b>	<b>61 042</b>	<b>56 256</b>	<b>57 836</b>	<b>62 488</b>	<b>67 082</b>	<b>2.81</b>
Compensation of employees	7 689	12 671	16 666	16 288	20 191	20 130	21 503	22 858	24 161	6.82
Goods and services	10 017	15 027	25 291	48 204	40 851	36 126	36 333	39 630	42 921	0.57
<b>Transfers and subsidies to</b>	<b>42 056</b>	<b>46 852</b>	<b>53 534</b>	<b>59 707</b>	<b>60 487</b>	<b>60 487</b>	<b>62 693</b>	<b>65 953</b>	<b>69 052</b>	<b>3.65</b>
Provinces and municipalities	24	10								
Departmental agencies and accounts	41 819	46 842	53 531	59 707	60 487	60 487	62 693	65 953	69 052	3.65
Households	213		3							
<b>Payments for capital assets</b>	<b>328</b>	<b>447</b>	<b>554</b>		<b>2 000</b>	<b>1 647</b>				<b>(100.00)</b>
Machinery and equipment	328	447	554		2 000	1 555				(100.00)
Software and other intangible assets						92				(100.00)
<b>Total economic classification</b>	<b>60 090</b>	<b>74 997</b>	<b>96 045</b>	<b>124 199</b>	<b>123 529</b>	<b>118 390</b>	<b>120 529</b>	<b>128 441</b>	<b>136 134</b>	<b>1.81</b>

Table 1.12 above shows the summary of payments and estimates for programme 3 per economic classification. Compensation of employees increases by 6.8 per cent while goods and services expenditure sees slight growth of less than 1 per cent, while transfer payments increase by 3.7 per cent.

## Service delivery measures

Output Type	Performance measures	Estimated Annual Targets	
		2008/2009	2009/2010
<b>Programme 3: Policy and Governance</b>			
Position the OTP as the centre of planning in the Province at all times	Number of position papers and reports presented and published	-	5
Lead and facilitate the development, updating and full implementation of credible province-wide Plans for the Province at all times	% credibility of province wide plans (eg PGDP, etc)	85-95%	85-95%
Position the OTP as the centre of monitoring and evaluation and reporting at all times	Number of M&E news letters published	4	4
Ensure that all Departments, Municipalities and Public Entities in the Province mainstream the national and provincial plans and programmes of action relating to children, elderly, gender and disability in their annual planning, policies, programmes	Number of training sessions in gender analysis for gender focal points	6	6

## 7. Other programme information

### 7.1 Personnel numbers and costs

**Table 2.13: Summary of departmental personnel numbers and costs**

**Vote 01: Office of the Premier**

Programme R'000	As at 31 March 2006	As at 31 March 2007	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012
1. Administration	140	158	153	173	173	173	174
2. Institution Building And Transformation	161	183	177	184	184	184	189
3. Policy And Governance	55	70	61	57	57	57	61
<b>Total personnel numbers</b>	<b>356</b>	<b>411</b>	<b>391</b>	<b>414</b>	<b>414</b>	<b>414</b>	<b>424</b>
Total personnel cost (R'000)	67 982	83 434	96 410	120 992	126 425	134 390	142 050
Unit cost (R'000)	191	203	247	292	305	325	335

**Table 2.14: Departmental personnel numbers and costs**

**Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Total for department</b>										
Personnel numbers (head count)	356	411	391	414	414	414	<b>424</b>	425	425	2.42
Personnel cost (R'000)	67 982	83 434	96 410	104 482	118 708	120 992	<b>126 425</b>	134 390	142 050	4.49
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	79	79	69	71	71	71	<b>72</b>	73	73	1.41
Personnel cost (R'000)	13 513	18 610	16 789	17 392	20 687	20 687	<b>22 036</b>	23 430	24 768	6.52
Head count as % of total for department	22.19	19.22	17.65	17.15	17.15	17.15	<b>16.98</b>	17.18	17.18	(0.98)
Personnel cost as % of total for department	19.88	22.31	17.41	16.65	17.43	17.10	<b>17.43</b>	17.43	17.44	1.94
<b>Finance component</b>										
Personnel numbers (head count)	49	55	59	72	72	72	<b>72</b>	72	72	
Personnel cost (R'000)	9 595	7 580	9 762	13 541	14 054	14 054	<b>14 968</b>	15 910	16 817	6.50
Head count as % of total for department	13.76	13.38	15.09	17.39	17.39	17.39	<b>16.98</b>	16.94	16.94	(2.36)
Personnel cost as % of total for department	14.11	9.09	10.13	12.96	11.84	11.62	<b>11.84</b>	11.84	11.84	1.93

**Table 2.14: Departmental personnel numbers and costs (continued)****Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Full time workers</b>										
Personnel numbers (head count)	217	258	237	242	242	242	252	254	254	4.13
Personnel cost (R'000)	41 095	51 295	60 344	62 328	72 143	72 143	77 549	83 047	87 914	7.49
Head count as % of total for department	60.96	62.77	60.61	58.45	58.45	58.45	59.43	59.76	59.76	1.68
Personnel cost as % of total for department	60.45	61.48	62.59	59.65	60.77	59.63	61.34	61.80	61.89	2.87
<b>Part-time workers</b>										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
<b>Contract workers</b>										
Personnel numbers (head count)	10	19	26	29	29	29	28	26	26	(3.45)
Personnel cost (R'000)	4 222	6 933	9 285	10 800	11 032	11 032	11 424	11 526	12 047	3.55
Head count as % of total for department										
Personnel cost as % of total for department										

**7.2 Training****Table 2.15: Payments on training****Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
1. Administration	375	307	538	543	543	543	518	546	567	(4.60)
Subsistence and travel										
Payments on tuition										
Other	375	307	538	543	543	543	518	546	567	(4.60)
2. Institution Building And Transformation	707	832	1 070	3 973	3 573	3 573	3 164	3 336	3 467	(11.45)
Subsistence and travel										
Payments on tuition										
Other	707	832	1 070	3 973	3 573	3 573	3 164	3 336	3 467	(11.45)
3. Policy And Governance	85	228	419	758	758	758	800	848	881	5.54
Subsistence and travel										
Payments on tuition										
Other	85	228	419	758	758	758	800	848	881	5.54
<b>Total payments on training</b>	<b>1 167</b>	<b>1 367</b>	<b>2 027</b>	<b>5 274</b>	<b>4 874</b>	<b>4 874</b>	<b>4 482</b>	<b>4 730</b>	<b>4 915</b>	<b>(8.04)</b>

**Table 2.16: Information on training****Vote 01: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
Number of staff	356	411	391	414	414	414	<b>424</b>	425	425	2.42
Number of personnel trained	250	250	153	174	175		<b>193</b>	197	198	
<i>of which</i>										
Male	100	100	43	49	49		<b>54</b>	55	56	
Female	150	150	110	125	126		<b>139</b>	142	142	
Number of training opportunities	250	250	153	174	175		<b>193</b>	197	198	
<i>of which</i>										
Tertiary	40	45	5	6	6		<b>6</b>	6	6	
Workshops										
Seminars										
Other	210	205	148	168	169		<b>187</b>	191	192	
Number of bursaries offered			28	32	32		<b>35</b>	36	36	
Number of interns appointed			58	66	66		<b>73</b>	75	75	
Number of learnerships appointed	30	45								
Number of days spent on training										

**7.3 Reconciliation of structural changes**

There are no structural changes to report on.



**Annexure B to Budget Statement 2**  
**Office of the Premier**

**Table B1: Specification of departmental own receipts**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Tax receipts</b>										
Casino taxes										
Motor vehicle licences										
Horseracing										
Other taxes										
<b>Sales of goods and services other than capital assets</b>	90	101	88	125	125	22	<b>131</b>	137	146	495.45
Sales of goods and services produced by department	90	101	88	125	125	22	<b>131</b>	137	146	495.45
Other sales	90	101	88	125	125	22	<b>131</b>	137	146	495.45
<i>Of which</i>										
Other	90	101	88	125	125	22	<b>131</b>	137	146	495.45
Sales of scrap, waste, arms and other used current goods										
<b>Transfers received from</b>										
<b>Fines, penalties and forfeits</b>										
<b>Interest, dividends and rent on land</b>	21	21	4	289	289	1	<b>302</b>	316	330	30100.00
Interest	21	21	4	289	289	1	<b>302</b>	316	330	30100.00
<b>Sales of capital assets</b>	<b>200</b>									
<b>Financial transactions in assets and liabilities</b>	107	44	17	3	3		<b>3</b>	3	3	
<b>Total departmental receipts</b>	<b>418</b>	<b>166</b>	<b>109</b>	<b>417</b>	<b>417</b>	<b>23</b>	<b>436</b>	<b>456</b>	<b>479</b>	<b>1795.65</b>

**Table B2: Details on payments and estimates per economic classification (Office of the Premier)**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Current payments</b>	178 150	208 476	235 693	286 583	289 578	287 875	301 313	326 074	346 987	4.67
Compensation of employees	67 982	83 434	96 410	104 482	118 708	120 992	126 425	134 390	142 050	4.49
Salaries and wages	60 367	74 088	96 410	92 781	105 413	108 683	112 268	119 271	126 142	3.30
Social contributions	7 615	9 346		11 701	13 295	12 309	14 157	15 119	15 908	15.01
Goods and services	110 168	125 042	139 283	182 101	170 870	166 883	174 888	191 684	204 937	4.80
<i>Of which</i>										
Administrative fees	12	10	14	15	15	14	16	16	17	14.29
Advertising	3 782	7 617	12 387	15 314	15 344	14 300	17 645	22 330	23 330	23.39
Assets <R5000	108	587	1 215	2 888	2 163	2 067	2 106	2 275	2 364	1.89
Audit cost: External	1 561	2 286	2 770	2 884	2 884	2 759	3 014	3 162	3 287	9.24
Bursaries (employees)	219	365	276	520	570	688	702	761	990	2.03
Catering: Departmental activities			3 471	2 704	2 865	3 507	2 915	3 274	3 403	(16.88)
Communication	4 592	5 581	5 749	4 780	4 804	5 829	5 068	5 543	5 762	(13.06)
Computer	49 774	43 611	39 540	45 826	45 826	49 600	48 888	51 459	55 359	(1.44)
Cons/prof.business & advisory services	27 593	36 020	38 282	36 030	30 680	27 995	30 610	33 975	37 630	9.34
Contractors	169	267	876	3 603	3 728	3 554	3 416	3 681	3 925	(3.88)
Agency & support/outsourced services				21 944	16 767	15 392	14 618	15 627	16 435	(5.03)
Entertainment	2 225	1 874	318	885	885	942	949	1 001	1 041	0.74
Inventory: Other consumables				351	351	583	367	386	400	(37.05)
Inventory: Stationery and printing	3 713	5 338	5 151	5 918	5 923	5 601	6 731	7 535	7 832	20.17
Lease payments	256	43	186	12	12		12	13	14	
Owned & leasehold property expenditure				105	105	130	111	119	124	(14.62)
Transport provided dept activity	1 310	1 346	1 400	2 089	3 069	2 489	3 173	3 476	3 614	27.48
Travel and subsistence	11 704	15 427	20 257	25 731	24 952	22 135	24 914	26 773	28 528	12.55
Training & staff development	946	1 063	1 698	5 274	4 874	4 552	4 482	4 730	4 915	(1.54)
Operating expenditure	702	647	2 416	1 159	1 034	909	1 243	1 368	1 421	36.74
Venues and facilities	1 502	2 960	3 277	4 069	4 019	3 837	3 908	4 180	4 546	1.85
Other										
<b>Transfers and subsidies to (Current)</b>	58 537	63 594	74 353	79 174	80 277	80 348	83 133	87 456	91 566	3.47
Provinces and municipalities	216	61	8							
Municipalities	216	61	8							
Municipalities	216	61	8							
Departmental agencies and accounts	41 819	46 842	53 531	59 707	60 487	60 487	62 693	65 953	69 052	3.65
Public entities receiving transfers	41 819	46 842	53 531	59 707	60 487	60 487	62 693	65 953	69 052	3.65
ECSECC	24 800	26 342	32 416	36 902	36 902	36 902	38 748	40 763	42 678	5.00
EC Appropriate Tech Unit	7 719	10 500	11 327	12 218	12 218	12 218	12 829	13 496	14 130	5.00
EC Youth Commission	9 300	10 000	9 788	10 587	11 367	11 367	11 116	11 694	12 244	(2.21)
Universities and technikons	12 600	13 000	14 720	15 907	15 907	15 907	16 702	17 571	18 397	5.00
Public corporations and private enterprises	3 300	3 000	5 800	3 560	3 560	3 560	3 738	3 932	4 117	5.00
Public corporations	3 300	3 000	5 800	3 560	3 560	3 560	3 738	3 932	4 117	5.00
Households	602	691	294		323	394				(100.00)
Social benefits	602	691	294		323	394				(100.00)
<b>Transfers and subsidies to (Total)</b>	58 537	63 594	74 353	79 174	80 277	80 348	83 133	87 456	91 566	3.47
Provinces and municipalities	216	61	8							
Municipalities	216	61	8							
Departmental agencies and accounts	41 819	46 842	53 531	59 707	60 487	60 487	62 693	65 953	69 052	3.65
Entities receiving transfers	41 819	46 842	53 531	59 707	60 487	60 487	62 693	65 953	69 052	3.65
Universities and technikons	12 600	13 000	14 720	15 907	15 907	15 907	16 702	17 571	18 397	5.00
Public corporations and private enterprises	3 300	3 000	5 800	3 560	3 560	3 560	3 738	3 932	4 117	5.00
Public corporations	3 300	3 000	5 800	3 560	3 560	3 560	3 738	3 932	4 117	5.00
Other transfers	3 300	3 000	5 800	3 560	3 560	3 560	3 738	3 932	4 117	5.00
Households	602	691	294		323	394				(100.00)
Social benefits	602	691	294		323	394				(100.00)
<b>Payments for capital assets</b>	16 742	13 934	13 219	17 299	16 299	16 253	16 484	17 341	18 156	1.42
Machinery and equipment	15 947	10 634	12 805	17 299	16 299	14 153	14 366	15 107	15 800	1.50
Transport equipment										
Other machinery and equipment	15 947	10 634	12 805	17 299	16 299	14 153	14 366	15 107	15 800	1.50
Software and other intangible	795	3 300	414			2 100	2 118	2 234	2 356	0.86
<b>Total economic classification</b>	<b>253 429</b>	<b>286 004</b>	<b>323 265</b>	<b>383 056</b>	<b>386 154</b>	<b>384 476</b>	<b>400 930</b>	<b>430 871</b>	<b>456 709</b>	<b>4.28</b>

**Table B2: Details on payments and estimates per economic classification (Programme 1)**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Current payments</b>	46 292	49 896	58 814	63 950	70 912	70 781	<b>74 242</b>	78 837	83 958	4.89
Compensation of employees	32 675	35 558	37 496	43 627	49 109	51 178	<b>52 301</b>	55 596	58 765	2.19
Salaries and wages	29 014	31 574	37 496	38 741	43 609	46 238	<b>46 444</b>	49 370	52 184	0.45
Social contributions	3 661	3 984		4 886	5 500	4 940	<b>5 857</b>	6 226	6 581	18.56
Goods and services	13 617	14 338	21 318	20 323	21 803	19 603	<b>21 941</b>	23 241	25 193	11.93
<i>Of which</i>										
Administrative fees	12	10	14	15	15	14	<b>16</b>	16	17	14.29
Advertising	1 197	933	2 080	1 195	1 225	1 281	<b>1 250</b>	1 312	1 482	(2.42)
Assets <R5000	9	309	181	419	419	317	<b>238</b>	258	268	(24.92)
Audit cost: External	1 561	2 286	2 770	2 876	2 876	2 751	<b>3 005</b>	3 152	3 277	9.23
Bursaries (employees)	122	183	136	300	350	465	<b>465</b>	510	730	
Catering: Departmental activities			1 165	676	837	1 537	<b>705</b>	739	768	(54.13)
Communication	1 464	415	465	409	433	421	<b>426</b>	445	462	1.19
Cons/prof:business & advisory services	819	803	2 669	465	465	421	<b>847</b>	906	1 157	101.19
Contractors	111	244	258	210	335	217	<b>219</b>	230	339	0.92
Agency & support/outsourced services				39	189	414	<b>41</b>	43	45	(90.10)
Entertainment	650	638	99	262	262	314	<b>274</b>	287	298	(12.74)
Inventory: Other consumables				211	211	446	<b>220</b>	230	239	(50.67)
Inventory: Stationery and printing	790	987	1 112	738	743	720	<b>772</b>	811	843	7.22
Lease payments	71			12	12		<b>12</b>	13	14	
Owned & leasehold property expenditure						25				(100.00)
Transport provided dept activity	1 310	1 346	1 400	2 027	3 007	2 427	<b>3 108</b>	3 406	3 541	28.06
Travel and subsistence	4 350	5 134	7 568	8 584	8 664	6 512	<b>8 421</b>	8 866	9 517	29.32
Training & staff development	251	123	280	543	543	325	<b>518</b>	546	567	59.38
Operating expenditure	646	445	637	488	363	275	<b>511</b>	536	557	85.82
Venues and facilities	254	482	482	854	854	721	<b>893</b>	935	1 072	23.86
Other										
Unauthorised expenditure										
<b>Transfers and subsidies to (Total)</b>	3 597	3 041	6 025	3 560	3 875	3 601	<b>3 738</b>	3 932	4 117	3.80
Provinces and municipalities	109	27	8							
Municipalities	109	27	8							
Municipal agencies and funds	109	27	8							
Universities and technikons										
Public corporations and private enterprises	3 300	3 000	5 800	3 560	3 560	3 560	<b>3 738</b>	3 932	4 117	5.00
Public corporations	3 300	3 000	5 800	3 560	3 560	3 560	<b>3 738</b>	3 932	4 117	5.00
Subsidies on production										
Other transfers	3 300	3 000	5 800	3 560	3 560	3 560	<b>3 738</b>	3 932	4 117	5.00
Non-profit institutions										
Households	188	14	217		315	41				(100.00)
Social benefits	188	14	217		315	41				(100.00)
Other transfers to households										
<b>Payments for capital assets</b>	922	377	992	2 121	1 621	1 349	<b>1 623</b>	1 707	1 787	20.31
Buildings and other fixed structures										
Machinery and equipment	922	377	992	2 121	1 621	1 349	<b>1 623</b>	1 707	1 787	20.31
Transport equipment										
Other machinery and equipment	922	377	992	2 121	1 621	1 349	<b>1 623</b>	1 707	1 787	20.31
<b>Total economic classification</b>	<b>50 811</b>	<b>53 314</b>	<b>65 831</b>	<b>69 631</b>	<b>76 408</b>	<b>75 731</b>	<b>79 603</b>	<b>84 476</b>	<b>89 862</b>	<b>5.11</b>

**Table B2: Details on payments and estimates per economic classification (Programme 2)**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Current payments</b>	114 152	130 882	134 922	158 141	157 624	160 838	<b>169 235</b>	184 749	195 947	5.22
Compensation of employees	27 618	35 205	42 248	44 567	49 408	49 684	<b>52 621</b>	55 936	59 124	5.91
Salaries and wages	24 525	31 262	42 248	39 529	43 827	44 292	<b>46 678</b>	49 548	52 446	5.39
Social contributions	3 093	3 943		5 038	5 581	5 392	<b>5 943</b>	6 388	6 678	10.22
Goods and services	86 534	95 677	92 674	113 574	108 216	111 154	<b>116 614</b>	128 813	136 823	4.91
<i>Of which</i>										
Administrative fees										
Advertising	2 046	5 289	6 521	12 002	12 002	11 057	<b>15 104</b>	19 659	20 436	36.60
Assets <R5000	79	167	769	1 971	1 246	1 249	<b>1 342</b>	1 460	1 518	7.45
Audit cost: External				8	8	8	<b>9</b>	10	10	12.50
Bursaries (employees)	81	182	140	160	160	163	<b>172</b>	181	188	5.52
Catering: Departmental activities			1 209	726	726	729	<b>836</b>	1 075	1 118	14.68
Communication	3 018	4 947	4 972	3 856	3 856	4 890	<b>4 098</b>	4 520	4 699	(16.20)
Computer	49 774	43 611	39 538	45 826	45 826	49 600	<b>48 888</b>	51 459	55 359	(1.44)
Cons/prof:business & advisory services	22 122	30 387	23 519	18 633	14 909	14 894	<b>15 516</b>	16 989	18 712	4.18
Contractors	43	21	536	1 580	1 580	1 600	<b>1 733</b>	1 914	1 989	8.31
Agency & support/outourced services				7 882	7 882	7 881	<b>8 804</b>	9 421	9 794	11.71
Entertainment	484	534	148	407	407	412	<b>446</b>	471	490	8.25
Inventory: Other consumables				5	5	4	<b>5</b>	5	5	25.00
Inventory: Stationery and printing	2 397	2 099	2 844	3 842	3 842	3 616	<b>4 547</b>	5 222	5 428	25.75
Lease payments	74	29	9							
Travel and subsistence	5 197	6 135	7 984	10 405	9 946	9 407	<b>9 879</b>	10 796	11 224	5.02
Training & staff development	625	651	1 101	3 973	3 573	3 494	<b>3 164</b>	3 336	3 467	(9.44)
Operating expenditure	56	160	1 600	381	381	345	<b>427</b>	508	528	23.77
Venues and facilities	538	1 465	1 784	1 917	1 867	1 805	<b>1 644</b>	1 787	1 858	(8.92)
Other										
Unauthorised expenditure										
<b>Transfers and subsidies to (Total)</b>	12 884	13 701	14 794	15 907	15 915	16 260	<b>16 702</b>	17 571	18 397	2.72
Provinces and municipalities	83	24								
Provinces										
Municipalities	83	24								
Municipalities	83	24								
Municipal agencies and funds										
Universities and technikons	12 600	13 000	14 720	15 907	15 907	15 907	<b>16 702</b>	17 571	18 397	5.00
Households	201	677	74		8	353				(100.00)
Social benefits	201	677	74		8	353				(100.00)
Other transfers to households										
<b>Payments for capital assets</b>	15 492	13 110	11 673	15 178	12 678	13 257	<b>14 861</b>	15 634	16 369	12.10
Buildings and other fixed structures										
Machinery and equipment	14 697	9 810	11 259	15 178	12 678	11 249	<b>12 743</b>	13 400	14 013	13.28
Transport equipment										
Other machinery and equipment	14 697	9 810	11 259	15 178	12 678	11 249	<b>12 743</b>	13 400	14 013	13.28
Cultivated assets										
Software and other intangible	795	3 300	414			2 008	<b>2 118</b>	2 234	2 356	5.48
<b>Total economic classification</b>	<b>142 528</b>	<b>157 693</b>	<b>161 389</b>	<b>189 226</b>	<b>186 217</b>	<b>190 355</b>	<b>200 798</b>	<b>217 954</b>	<b>230 713</b>	<b>5.49</b>

**Table B2: Details on payments and estimates per economic classification (Programme 3)**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Current payments</b>	17 706	27 698	41 957	64 492	61 042	56 256	<b>57 836</b>	62 488	67 082	2.81
Compensation of employees	7 689	12 671	16 666	16 288	20 191	20 130	<b>21 503</b>	22 858	24 161	6.82
Salaries and wages	6 828	11 252	16 666	14 511	17 977	18 153	<b>19 146</b>	20 353	21 512	5.47
Social contributions	861	1 419		1 777	2 214	1 977	<b>2 357</b>	2 505	2 649	19.22
Goods and services	10 017	15 027	25 291	48 204	40 851	36 126	<b>36 333</b>	39 630	42 921	0.57
<i>Of which</i>										
Administrative fees										
Advertising	539	1 395	3 786	2 117	2 117	1 962	<b>1 291</b>	1 359	1 412	(34.20)
Assets <R5000	20	111	265	498	498	501	<b>526</b>	557	578	4.99
Bursaries (employees)	16			60	60	60	<b>65</b>	70	72	8.33
Catering: Departmental activities			1 097	1 302	1 302	1 241	<b>1 374</b>	1 460	1 517	10.72
Communication	110	219	312	515	515	518	<b>544</b>	578	601	5.02
Cons/prof.business & advisory services	4 652	4 830	12 094	16 932	15 306	12 680	<b>14 247</b>	16 080	17 761	12.36
Contractors	15	2	82	1 813	1 813	1 737	<b>1 464</b>	1 537	1 597	(15.72)
Agency & support/outsourced services				14 023	8 696	7 097	<b>5 773</b>	6 163	6 596	(18.66)
Entertainment	1 091	702	71	216	216	216	<b>229</b>	243	253	6.02
Inventory: Other consumables				135	135	133	<b>142</b>	151	156	6.77
Inventory: Stationery and printing	526	2 252	1 195	1 338	1 338	1 265	<b>1 412</b>	1 502	1 561	11.62
Lease payments	111	14	177							
Owned & leasehold property expenditure				105	105	105	<b>111</b>	119	124	5.71
Transport provided dept activity				62	62	62	<b>65</b>	70	73	4.84
Travel and subsistence	2 157	4 158	4 705	6 742	6 342	6 216	<b>6 614</b>	7 111	7 787	6.40
Training & staff development	70	289	317	758	758	733	<b>800</b>	848	881	9.14
Operating expenditure		42	179	290	290	289	<b>305</b>	324	336	5.54
Venues and facilities	710	1 013	1 011	1 298	1 298	1 311	<b>1 371</b>	1 458	1 616	4.58
Other										
Unauthorised expenditure										
<b>Transfers and subsidies to (Total)</b>	42 056	46 852	53 534	59 707	60 487	60 487	<b>62 693</b>	65 953	69 052	3.65
Provinces and municipalities	24	10								
Provinces										
Municipalities	24	10								
Municipalities	24	10								
Municipal agencies and funds										
Departmental agencies and accounts	41 819	46 842	53 531	59 707	60 487	60 487	<b>62 693</b>	65 953	69 052	3.65
Social security funds										
Public entities receiving transfers	41 819	46 842	53 531	59 707	60 487	60 487	<b>62 693</b>	65 953	69 052	3.65
ECSECC	24 800	26 342	32 416	36 902	36 902	36 902	<b>38 748</b>	40 763	42 678	5.00
EC Appropriate Tech Unit	7 719	10 500	11 327	12 218	12 218	12 218	<b>12 829</b>	13 496	14 130	5.00
EC Youth Commission	9 300	10 000	9 788	10 587	11 367	11 367	11 116	11 694	12 244	(2.21)
Other										
Households	213		3							
Social benefits	213		3							
Other transfers to households										
<b>Payments for capital assets</b>	328	447	554		2 000	1 647				(100.00)
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment	328	447	554		2 000	1 555				(100.00)
Transport equipment										
Other machinery and equipment	328	447	554		2 000	1 555				(100.00)
Cultivated assets										
Software and other intangible						92				(100.00)
<b>Total economic classification</b>	<b>60 090</b>	<b>74 997</b>	<b>96 045</b>	<b>124 199</b>	<b>123 529</b>	<b>118 390</b>	<b>120 529</b>	<b>128 441</b>	<b>136 134</b>	<b>1.81</b>

**Table B3: Summary on details of public entities (all entities)**

R' 000	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Revised estimate	Medium-term estimates			
<b>Tax receipts</b>								
<b>Non-tax receipts</b>	143	519	540	565	<b>589</b>	613	641	4.25
Sale of goods and services other than capital assets	143	519	540	565	<b>589</b>	613	641	4.25
<i>Of which:</i>								
Admin fees		4						
Interest	143	515	540	565	589	613	641	4.25
Other non-tax revenue								
<b>Transfers received</b>	26 339	46 842	53 531	60 487	<b>62 693</b>	65 953	69 052	3.65
<b>Sale of capital assets</b>								
<b>Total receipts</b>	<b>26 482</b>	<b>47 361</b>	<b>54 071</b>	<b>61 052</b>	<b>63 282</b>	<b>66 566</b>	<b>69 693</b>	<b>3.65</b>
<b>Payments</b>								
<b>Current payments</b>	27 532	47 826	50 330	52 813	<b>55 423</b>	57 884	60 490	4.94
Compensation of employees	17 117	20 782	21 988	23 196	<b>24 473</b>	25 697	26 854	5.51
Use of goods and services	9 796	26 451	27 721	28 968	<b>30 272</b>	31 482	32 899	4.50
Depreciation	617	592	621	649	<b>678</b>	705	737	4.47
Unauthorised expenditure								
Interest, dividends and rent on land	2	1						
Interest	2	1						
Dividends								
Rent on land								
<b>Transfers and subsidies</b>								
<b>Total payments</b>	<b>27 532</b>	<b>47 826</b>	<b>50 330</b>	<b>52 813</b>	<b>55 423</b>	<b>57 884</b>	<b>60 490</b>	<b>4.94</b>
<b>Surplus/(Deficit)</b>	<b>(1 050)</b>	<b>( 465)</b>	<b>3 741</b>	<b>8 239</b>	<b>7 859</b>	<b>8 682</b>	<b>9 203</b>	<b>(4.61)</b>
<b>Cash flow summary</b>								
Adjust surplus/(deficit) for accrual transactions	590	569	598	623	<b>653</b>	678	709	4.82
Adjustments for:								
Depreciation	617	592	621	649	<b>678</b>	705	737	4.47
Interest	( 27)	120	126	131	<b>138</b>	143	150	5.34
Net (profit)/loss on disposal of fixed assets		( 143)	( 149)	( 157)	<b>( 163)</b>	( 170)	( 178)	3.82
Other								
<b>Operating surplus/(deficit) before changes in working capital</b>	<b>( 460)</b>	<b>104</b>	<b>4 339</b>	<b>8 862</b>	<b>8 512</b>	<b>9 360</b>	<b>9 912</b>	<b>(3.95)</b>
Changes in working capital	1 110	3 304	3 462	3 619	<b>3 781</b>	3 932	4 109	4.48
(Decrease)/increase in accounts payable	1 575	1 289	1 350	1 412	<b>1 475</b>	1 534	1 603	4.46
Decrease/(increase) in accounts receivable	( 122)	1 614	1 692	1 768	<b>1 847</b>	1 921	2 008	4.47
(Decrease)/increase in provisions	( 343)	401	420	439	<b>459</b>	477	498	4.56
<b>Cash flow from operating activities</b>	<b>650</b>	<b>3 408</b>	<b>7 801</b>	<b>12 481</b>	<b>12 293</b>	<b>13 292</b>	<b>14 021</b>	<b>(1.51)</b>

**Table B3: Summary on details of public entities (all entities) - continued**

R' 000	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Revised estimate	Medium-term estimates			
Transfers from government								
<i>Of which:</i>								
<i>Capital</i>								
<i>Current</i>								
<b>Cash flow from investing activities</b>	( 2 846)	1 216	1 275	1 332	<b>1 391</b>	1 445	1 514	4.43
<b>Acquisition of assets</b>	( 397)	1 019	1 069	1 116	<b>1 166</b>	1 211	1 269	4.48
Land								
Dwellings		982	1 029	1 075	<b>1 124</b>	1 169	1 222	4.56
Computer equipment	( 292)	( 32)	( 33)	( 35)	<b>( 37)</b>	( 39)	( 41)	5.71
Furniture and office equipment	( 105)	( 94)	( 98)	( 103)	<b>( 107)</b>	( 113)	( 115)	3.88
Other machinery and equipment		163	171	179	<b>186</b>	194	203	3.91
<b>Other flows from investing activities</b>	( 2 449)	197	206	216	<b>225</b>	234	245	4.17
Other 1	( 2 449)							
Other 2		197	206	216	<b>225</b>	234	245	4.17
<b>Cash flow from financing activities</b>	26	( 482)	( 505)	( 528)	<b>( 552)</b>	( 574)	( 600)	4.55
Deferred income	( 226)							
Borrowing activities	2	23	24	25	<b>26</b>	27	28	4.00
Other	250	( 505)	( 529)	( 553)	<b>( 578)</b>	( 601)	( 628)	4.52
<b>Net increase/(decrease) in cash and cash equivalents</b>	( 2 170)	4 142	8 571	13 285	<b>13 132</b>	14 163	14 935	(1.15)
<b>Balance sheet information</b>								
<b>Carrying value of assets</b>	3 096	4 498	4 714	4 927	<b>5 148</b>	5 354	5 595	4.49
Land								
Dwellings								
Non-residential buildings								
Investment property								
Other structures (infrastructure assets)	1 718	2 700	2 830	2 957	<b>3 090</b>	3 214	3 359	4.50
Computer equipment	402	551	578	604	<b>631</b>	655	684	4.47
Furniture and office equipment	782	916	960	1 003	<b>1 049</b>	1 091	1 141	4.59
Other machinery and equipment	158	309	323	339	<b>353</b>	368	384	4.13
Specialised military assets								
Transport assets	36	22	23	24	<b>25</b>	26	27	4.17
Other intangibles								
<b>Long term investments</b>								
<b>Cash and cash equivalents</b>	13 176	43 944	46 056	48 128	<b>50 288</b>	52 304	54 656	4.49
Bank	13 176	43 944	46 056	48 128	<b>50 288</b>	52 304	54 656	4.49
<b>Receivables and prepayments</b>	14 176	2 272	2 384	2 488	<b>2 600</b>	2 704	2 824	4.50
Trade receivables	10 824							
Other receivables	3 352	2 272	2 384	2 488	<b>2 600</b>	2 704	2 824	4.50
<b>Inventory</b>								
<b>Capital and reserves</b>	( 18 496)	2 200	66 792	157 648	<b>253 160</b>	355 248	462 568	60.59
Share capital and premium								
Accumulated reserves	( 6 248)	( 23 488)	2 200	66 792	<b>157 648</b>	253 160	355 248	136.03
Surplus/(deficit)	( 17 240)	25 688	64 592	90 856	<b>95 512</b>	102 088	107 320	5.12
Other	4 992							



**Table B3: Summary on details of public entities (all entities) - continued**

R' 000	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Revised estimate	Medium-term estimates			
<b>Trade and other payables</b>	16 192	17 536	18 376	19 208	<b>20 072</b>	20 872	21 808	4.50
Trade payables	3 104	17 536	18 376	19 208	<b>20 072</b>	20 872	21 808	4.50
Accrued interest								
Other	13 088							
<b>Provisions</b>	1 096	1 464	1 552	1 624	<b>1 696</b>	1 760	1 840	4.43
Leave pay provision	560	800	848	888	<b>928</b>	960	1 000	4.50
Other 1	536	664	704	736	<b>768</b>	800	840	4.35

**Table 1.B3.1: Details on public entities - Eastern Cape Socio-Economic Consultative Council (ECSECC)****Vote 1: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Revised estimate	Medium-term estimates			
<b>Tax receipts</b>								
<b>Non-tax receipts</b>	457	2 592	2 717	2 839	<b>2 967</b>	3 085	3 224	4.51
Sale of goods and services other than capital assets	7	178	187	195	<b>204</b>	212	222	4.62
<i>Of which:</i>								
Admin fees								
Interest	7	178	187	195	204	212	222	4.62
Other non-tax revenue	450	2 414	2 530	2 644	<b>2 763</b>	2 873	3 002	4.50
<b>Transfers received</b>	7 500	26 342	32 416	36 902	<b>38 748</b>	40 763	42 678	5.00
<b>Sale of capital assets</b>								
<b>Total receipts</b>	7 957	28 934	35 133	39 741	<b>41 715</b>	43 848	45 902	4.97
<b>Payments</b>								
<b>Current payments</b>	10 112	25 723	27 059	28 384	<b>29 776</b>	31 087	32 487	4.90
Compensation of employees	6 719	10 203	10 795	11 388	<b>12 015</b>	12 616	13 184	5.51
Use of goods and services	3 014	15 208	15 938	16 655	<b>17 405</b>	18 101	18 916	4.50
Depreciation	377	311	326	341	<b>356</b>	370	387	4.40
Unauthorised expenditure								
Interest, dividends and rent on land	2	1						
Interest	2	1						
Dividends								
Rent on land								
<b>Transfers and subsidies</b>								
<b>Total payments</b>	10 112	25 723	27 059	28 384	<b>29 776</b>	31 087	32 487	4.90
<b>Surplus/(Deficit)</b>	(2 155)	3 211	8 074	11 357	<b>11 939</b>	12 761	13 415	5.12
<b>Cash flow summary</b>								
Adjust surplus/(deficit) for accrual transactions	385	543	570	595	<b>622</b>	646	676	4.54
Adjustments for:								
Depreciation	377	311	326	341	<b>356</b>	370	387	4.40
Interest	8	178	187	195	<b>204</b>	212	222	4.62
Net (profit)/loss on disposal of fixed assets		54	57	59	<b>62</b>	64	67	5.08
Other								

Table 1.B3.1: Details on public entities - Eastern Cape Socio-Economic Consultative Council (ECSECC)

## Vote 1: Office of the Premier

R' 000	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Revised estimate	Medium-term estimates			
<b>Operating surplus/(deficit) before changes in working capital</b>	( 1 770 )	3 754	8 644	11 952	<b>12 561</b>	13 407	14 091	5.10
Changes in working capital	( 409 )	962	1 008	1 054	<b>1 101</b>	1 145	1 196	4.46
(Decrease)/increase in accounts payable	291	9	9	10	<b>10</b>	11	11	
Decrease/(increase) in accounts receivable	( 700 )	953	999	1 044	<b>1 091</b>	1 134	1 185	4.50
(Decrease)/increase in provisions								
<b>Cash flow from operating activities</b>	( 2 179 )	4 716	9 652	13 006	<b>13 662</b>	14 552	15 287	5.04
Transfers from government								
Of which:								
Capital								
Current								
<b>Cash flow from investing activities</b>	( 2 689 )	( 184 )	( 192 )	( 201 )	( 211 )	( 220 )	( 230 )	4.98
<b>Acquisition of assets</b>	( 189 )	( 184 )	( 192 )	( 201 )	( 211 )	( 220 )	( 230 )	4.98
Computer equipment	( 134 )	( 108 )	( 113 )	( 118 )	( 124 )	( 129 )	( 135 )	5.08
Furniture and office equipment	( 55 )	( 72 )	( 75 )	( 79 )	( 82 )	( 86 )	( 90 )	3.80
Other machinery and equipment		( 4 )	( 4 )	( 4 )	( 5 )	( 5 )	( 5 )	25.00
<b>Other flows from investing activities</b>	( 2 500 )							
Other 1	( 2 500 )							
Other 2								
<b>Cash flow from financing activities</b>	( 226 )							
Deferred income	( 226 )							
Borrowing activities								
Other								
<b>Net increase/(decrease) in cash and cash equivalents</b>	( 5 094 )	4 532	9 460	12 805	<b>13 451</b>	14 332	15 057	5.04
<b>Balance sheet information</b>								
<b>Carrying value of assets</b>	509	651	682	713	<b>745</b>	775	810	4.49
Computer equipment	183	222	233	243	<b>254</b>	264	276	4.53
Furniture and office equipment	326	420	440	460	<b>481</b>	500	523	4.57
Other machinery and equipment		9	9	10	<b>10</b>	11	11	

**Table 1.B3.1: Details on public entities - Eastern Cape Socio-Economic Consultative Council (ECSECC)****Vote 1: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Revised estimate	Medium-term estimates			
<b>Cash and cash equivalents</b>	1 647	5 493	5 757	6 016	<b>6 286</b>	6 538	6 832	4.49
Bank	1 647	5 493	5 757	6 016	<b>6 286</b>	6 538	6 832	4.49
Cash on hand								
Other								
Other								
<b>Receivables and prepayments</b>	1 772	284	298	311	<b>325</b>	338	353	4.50
Trade receivables	1 353							
Other receivables	419	284	298	311	<b>325</b>	338	353	4.50
<b>Inventory</b>								
<b>Capital and reserves</b>	(2 312)	275	8 349	19 706	<b>31 645</b>	44 406	57 821	60.59
Accumulated reserves	( 781)	(2 936)	275	8 349	<b>19 706</b>	31 645	44 406	136.03
Surplus/(deficit)	(2 155)	3 211	8 074	11 357	<b>11 939</b>	12 761	13 415	5.12
Other	624							
<b>Borrowings</b>								
<b>Post retirement benefits</b>								
<b>Trade and other payables</b>	2 024	2 192	2 297	2 401	<b>2 509</b>	2 609	2 726	4.50
Trade payables	388	2 192	2 297	2 401	<b>2 509</b>	2 609	2 726	4.50
Other	1 636							
<b>Provisions</b>	137	183	194	203	<b>212</b>	220	230	4.43
Leave pay provision	70	100	106	111	<b>116</b>	120	125	4.50
Other 1	67	83	88	92	<b>96</b>	100	105	4.35
<b>Funds managed (eg Poverty Alleviation Fund)</b>								
<b>Contingent liabilities</b>								

Table 1.B3.2: Details on public entities - Eastern Cape Appropriate Technology Unit (ECATU)

## Vote 1: Office of the Premier

R' 000	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Revised estimate	Medium-term estimates			
<b>Tax receipts</b>								
<b>Non-tax receipts</b>	375	635	666	696	<b>726</b>	756	790	4.31
Sale of goods and services other than capital assets	35	58	61	64	<b>66</b>	69	72	3.13
<i>Of which:</i>								
Admin fees								
Interest	35	58	61	64	66	69	72	3.13
Other non-tax revenue	340	577	605	632	<b>660</b>	687	718	4.43
<b>Transfers received</b>	9 839	10 500	11 327	12 218	<b>12 829</b>	13 496	14 130	5.00
<b>Sale of capital assets</b>								
<b>Total receipts</b>	10 214	11 135	11 993	12 914	<b>13 555</b>	14 252	14 920	4.96
<b>Payments</b>								
<b>Current payments</b>	10 501	11 247	11 849	12 447	<b>13 076</b>	13 672	14 287	5.05
Compensation of employees	6 490	6 164	6 522	6 880	<b>7 259</b>	7 622	7 965	5.51
Use of goods and services	3 812	4 917	5 153	5 385	<b>5 627</b>	5 852	6 115	4.49
Depreciation	199	166	174	182	<b>190</b>	198	207	4.40
<b>Transfers and subsidies</b>								
<b>Total payments</b>	10 501	11 247	11 849	12 447	<b>13 076</b>	13 672	14 287	5.05
<b>Surplus/(Deficit)</b>	( 287 )	( 112 )	144	467	<b>479</b>	580	633	2.57
<b>Cash flow summary</b>								
Adjust surplus/(deficit) for accrual transactions	164	( 89 )	( 93 )	( 98 )	<b>( 101 )</b>	( 105 )	( 110 )	3.06
Adjustments for:								
Depreciation	199	166	174	182	<b>190</b>	198	207	4.40
Interest	( 35 )	( 58 )	( 61 )	( 64 )	<b>( 66 )</b>	( 69 )	( 72 )	3.13
Net (profit)/loss on disposal of fixed assets		( 197 )	( 206 )	( 216 )	<b>( 225 )</b>	( 234 )	( 245 )	4.17
Other								
<b>Operating surplus/(deficit) before changes in working capital</b>	( 123 )	( 201 )	51	369	<b>378</b>	475	523	2.44
Changes in working capital	1 415	1 655	1 734	1 812	<b>1 894</b>	1 970	2 059	4.53
(Decrease)/increase in accounts payable	1 498	610	639	668	<b>698</b>	726	759	4.49
Decrease/(increase) in accounts receivable	260	644	675	705	<b>737</b>	767	802	4.54
(Decrease)/increase in provisions	( 343 )	401	420	439	<b>459</b>	477	498	4.56

Table 1.B3.2: Details on public entities - Eastern Cape Appropriate Technology Unit (ECATU)

## Vote 1: Office of the Premier

R' 000	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Revised estimate	Medium-term estimates			
<b>Cash flow from operating activities</b>	1 292	1 454	1 785	2 181	<b>2 272</b>	2 445	2 582	4.17
Transfers from government								
<i>Of which:</i>								
<i>Capital</i>								
<i>Current</i>								
<b>Cash flow from investing activities</b>	10	1 515	1 588	1 659	<b>1 734</b>	1 802	1 884	4.52
<b>Acquisition of assets</b>	( 41)	1 318	1 382	1 443	<b>1 509</b>	1 568	1 639	4.57
Land								
Dwellings		982	1 029	1 075	<b>1 124</b>	1 169	1 222	4.56
Computer equipment	( 40)	76	80	83	<b>87</b>	90	94	4.82
Furniture and office equipment	( 1)	39	41	43	<b>45</b>	46	48	4.65
Other machinery and equipment		221	232	242	<b>253</b>	263	275	4.55
<b>Other flows from investing activities</b>	51	197	206	216	<b>225</b>	234	245	4.17
Other 1	51							
Other 2		197	206	216	<b>225</b>	234	245	4.17
<b>Cash flow from financing activities</b>	250	( 505)	( 529)	( 553)	<b>( 578)</b>	( 601)	( 628)	4.52
Other	250	( 505)	( 529)	( 553)	<b>( 578)</b>	( 601)	( 628)	4.52
<b>Net increase/(decrease) in cash and cash equivalents</b>	1 552	2 464	2 844	3 287	<b>3 428</b>	3 646	3 838	4.29
<b>Balance sheet information</b>								
<b>Carrying value of assets</b>	2 192	3 343	3 504	3 662	<b>3 826</b>	3 979	4 158	4.48
Other structures (infrastructure assets)	1 718	2 700	2 830	2 957	<b>3 090</b>	3 214	3 359	4.50
Computer equipment	56	102	107	112	<b>117</b>	121	126	4.46
Furniture and office equipment	260	241	253	264	<b>276</b>	287	300	4.55
Other machinery and equipment	158	300	314	329	<b>343</b>	357	373	4.26

Table 1.B3.2: Details on public entities - Eastern Cape Appropriate Technology Unit (ECATU)

## Vote 1: Office of the Premier

<b>Long term investments</b>								
<b>Cash and cash equivalents</b>	1 647	5 493	5 757	6 016	<b>6 286</b>	6 538	6 832	4.49
Bank	1 647	5 493	5 757	6 016	<b>6 286</b>	6 538	6 832	4.49
<b>Receivables and prepayments</b>	1 772	284	298	311	<b>325</b>	338	353	4.50
Trade receivables	1 353							
Other receivables	419	284	298	311	<b>325</b>	338	353	4.50
<b>Inventory</b>								
<b>Capital and reserves</b>	(2 312)	275	8 349	19 706	<b>31 645</b>	44 406	57 821	60.59
Share capital and premium								
Accumulated reserves	( 781)	(2 936)	275	8 349	<b>19 706</b>	31 645	44 406	136.03
Surplus/(deficit)	(2 155)	3 211	8 074	11 357	<b>11 939</b>	12 761	13 415	5.12
Other	624							
<b>Borrowings</b>								
<b>Post retirement benefits</b>								
<b>Trade and other payables</b>	2 024	2 192	2 297	2 401	<b>2 509</b>	2 609	2 726	4.50
Trade payables	388	2 192	2 297	2 401	<b>2 509</b>	2 609	2 726	4.50
Accrued interest								
Other	1 636							
<b>Provisions</b>	137	183	194	203	<b>212</b>	220	230	4.43
Leave pay provision	70	100	106	111	<b>116</b>	120	125	4.50
Other 1	67	83	88	92	<b>96</b>	100	105	4.35
<b>Funds managed (eg Poverty Alleviation Fund)</b>								
<b>Contingent liabilities</b>								

Table 1.B3.3: Details on public entities - Eastern Cape Youth Commission (ECYC)

## Vote 1: Office of the Premier

R' 000	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Revised estimate	Medium-term estimates			
<b>Tax receipts</b>								
<b>Non-tax receipts</b>	101	283	292	306	<b>319</b>	332	347	4.25
Sale of goods and services other than capital assets	101	283	292	306	<b>319</b>	332	347	4.25
<i>Of which:</i>								
Admin fees		4						
Interest	101	279	292	306	319	332	347	4.25
Other non-tax revenue								
<b>Transfers received</b>	9 000	10 000	9 788	11 367	<b>11 116</b>	11 694	12 244	(2.21)
<b>Sale of capital assets</b>								
<b>Total receipts</b>	9 101	10 283	10 080	11 673	<b>11 435</b>	12 026	12 591	(2.04)
<b>Payments</b>								
<b>Current payments</b>	6 919	10 856	11 422	11 982	<b>12 571</b>	13 125	13 716	4.92
Compensation of employees	3 908	4 415	4 671	4 928	<b>5 199</b>	5 459	5 705	5.50
Use of goods and services	2 970	6 326	6 630	6 928	<b>7 240</b>	7 529	7 868	4.50
Depreciation	41	115	121	126	<b>132</b>	137	143	4.76
<b>Transfers and subsidies</b>								
<b>Total payments</b>	6 919	10 856	11 422	11 982	<b>12 571</b>	13 125	13 716	4.92
<b>Surplus/(Deficit)</b>	2 182	( 573 )	( 1 342 )	( 309 )	<b>( 1 136 )</b>	( 1 099 )	( 1 125 )	267.64
<b>Cash flow summary</b>								
Adjust surplus/(deficit) for accrual transactions	41	115	121	126	<b>132</b>	137	143	4.76
Adjustments for:								
Depreciation	41	115	121	126	<b>132</b>	137	143	4.76
Other								
<b>Operating surplus/(deficit) before changes in working capital</b>	2 223	( 458 )	( 1 221 )	( 183 )	<b>( 1 004 )</b>	( 962 )	( 982 )	448.63
Changes in working capital	104	687	720	753	<b>786</b>	817	854	4.38
(Decrease)/increase in accounts payable	( 214 )	670	702	734	<b>767</b>	797	833	4.50
Decrease/(increase) in accounts receivable	318	17	18	19	<b>19</b>	20	21	
(Decrease)/increase in provisions								

Table 1.B3.3: Details on public entities - Eastern Cape Youth Commission (ECYC)

## Vote 1: Office of the Premier

<b>Cash flow from operating activities</b>	2 327	229	( 501 )	570	( 218 )	( 145 )	( 128 )	(138.25)
Transfers from government								
<i>Of which:</i>								
<i>Capital</i>								
<i>Current</i>								
<b>Cash flow from investing activities</b>	( 167 )	( 115 )	( 121 )	( 126 )	( 132 )	( 137 )	( 140 )	4.76
<b>Acquisition of assets</b>	( 167 )	( 115 )	( 121 )	( 126 )	( 132 )	( 137 )	( 140 )	4.76
Land								
Computer equipment	( 118 )							
Furniture and office equipment	( 49 )	( 61 )	( 64 )	( 67 )	( 70 )	( 73 )	( 73 )	4.48
Other machinery and equipment		( 54 )	( 57 )	( 59 )	( 62 )	( 64 )	( 67 )	5.08
<b>Cash flow from financing activities</b>	2	23	24	25	26	27	28	4.00
Deferred income								
Borrowing activities	2	23	24	25	26	27	28	4.00
Other								
<b>Net increase/(decrease) in cash and cash equivalents</b>	2 162	137	( 598 )	469	( 324 )	( 255 )	( 240 )	(169.08)
<b>Balance sheet information</b>								
<b>Carrying value of assets</b>	395	504	528	552	577	600	627	4.53
Computer equipment	163	227	238	249	260	270	282	4.42
Furniture and office equipment	196	255	267	279	292	304	318	4.66
Transport assets	36	22	23	24	25	26	27	4.17
<b>Cash and cash equivalents</b>	1 647	5 493	5 757	6 016	6 286	6 538	6 832	4.49
Bank	1 647	5 493	5 757	6 016	6 286	6 538	6 832	4.49
<b>Receivables and prepayments</b>	1 772	284	298	311	325	338	353	4.50
Trade receivables	1 353							
Other receivables	419	284	298	311	325	338	353	4.50
<b>Capital and reserves</b>	( 2 312 )	275	8 349	19 706	31 645	44 406	57 821	60.59
Share capital and premium								
Accumulated reserves	( 781 )	( 2 936 )	275	8 349	19 706	31 645	44 406	136.03
Surplus/(deficit)	( 2 155 )	3 211	8 074	11 357	11 939	12 761	13 415	5.12
Other	624							



**Table 1.B3.3: Details on public entities - Eastern Cape Youth Commission (ECYC)****Vote 1: Office of the Premier**

<b>Borrowings</b>								
<b>Post retirement benefits</b>								
<b>Trade and other payables</b>	2 024	2 192	2 297	2 401	<b>2 509</b>	2 609	2 726	4.50
Trade payables	388	2 192	2 297	2 401	<b>2 509</b>	2 609	2 726	4.50
Accrued interest								
Other	1 636							
<b>Provisions</b>	137	183	194	203	<b>212</b>	220	230	4.43
Leave pay provision	70	100	106	111	<b>116</b>	120	125	4.50
Other 1	67	83	88	92	<b>96</b>	100	105	4.35
<b>Funds managed (eg Poverty Alleviation Fund)</b>								
<b>Contingent liabilities</b>								

**Table B4.1: Summary of transfers to local government (Office of the Premier)****Vote 1: Office of the Premier**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Category A</b>										
Nelson Mandela Metro	-	-	-	-	-	-	-	-	-	
<b>Category B</b>										
<b>Category C</b>	216	61	8							
Amathole	216	61	8	-	-	-	-	-	-	
Unallocated / unclassified										
<b>Total transfers to local government</b>	<b>216</b>	<b>61</b>	<b>8</b>							

Note: Excludes regional services council levy.

**Table B4.2: Summary of payments and estimates by district and local municipality  
(Office of the Premier)**

R' 000	2005/06	2006/07	2007/08	2008/09			2009/10	2010/11	2011/12	% change from 2008/09
	Audited			Main budget	Adjusted budget	Revised estimate	Medium-term estimates			
<b>Category A</b>										
Nelson Mandela Metro										
<b>Category B</b>										
<b>Category C</b>										
Alfred Nzo										
Amathole										
Cacadu										
Chris Hani										
OR Tambo										
Ukhahlamba										
Unallocated										
EC Province	253 429	286 004	323 265	383 056	386 154	384 476	<b>400 930</b>	430 871	456 709	4.28
<b>Total transfers to local government</b>	<b>253 429</b>	<b>286 004</b>	<b>323 265</b>	<b>383 056</b>	<b>386 154</b>	<b>384 476</b>	<b>400 930</b>	<b>430 871</b>	<b>456 709</b>	<b>4.28</b>